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Communicating with Multimedia:

A Capstone Experience

ABSTRACT: As communication technology in the workplace becomes more complex, students need to learn how to evaluate and develop applications for that technology. This article describes a team-taught, interdisciplinary multimedia develop" ~ent c.ourse created to address such technology issues. Included in this description

IS a rauonale for the course, an overview of the topics covered, and the development projects assigned in this capstone course. Based on our belief that high-quality multi- media applications are the result of team-based development, the class reflects a col- laborative learning model. Undergraduate students from two academic disciplines, Management and Information Science and Communication, shared their expertise in computing, electronic media production, and group communication and presentational skills.

KEYWORDS: Multimedia Development, Authoring, Editing, Capstone, Collaborative Learning

INTRODUCTION applications is also critical [8]. However, This article describes a senior-level, the development of high quality multi-interdisciplinary multimedia develop- media applications is seldom an individ- ment course designed to address the ual effort. The MIS professional of the effects of communication technology in future will more than likely form part- the workplace. This team-taught course nerships with any number of other spe- was developed to serve as one of the cialists when working in the area of mul- numerous capstone options in a univer- timedia development. These specialists sity-wide liberal education curriculum. will come from a variety of fields,

We felt that multimedia development, including communication and the arts. by its very nature, necessitated a collab- Naturally, MIS professionals bring nec- orative approach and that a collabora- essary computing expertise to the multi- tive learning environment was the ideal media enterprise. However, effective use teaching/learning model for this kind of some multimedia applications as a of course. We arrived at this conclusion communication tool requires other because of several important trends in skills in addition to computer expertise the business world which are havinO' a and literacy. It requires the ability to b.

significant impact on the preparation of mtegrate communication skills with students. increasingly sophisticated computing

These trends include an increasing skills. To illustrate how and why a team emphasis on team-orientation; skill in approach is most appropriate for a
mul-.various modes of communication (stress- timediadevelopment course, the philos- ing the link between interpersonal skills ophy and the
specifics of the course are and new communication technology outlined below. First, we provide a brief skills) [1]; and the constant relearning
description of the collaborative learning of skills (continuous improvement) [2, model and our general approach to the 3, 4]. One outcome of these
trends is course. This is followed by a detailed that students entering the business course description. Finally, some of the world must be able to
effectively use outcomes from offering the course are multimedia applications in the work- discussed.

place. ~ey must als.o be able to assess **COLLABORATIVE LEARN-** the quality, appropriateness, and effectiveness of multimedia applications [5, **ING MODEL AND 6, 7].APPROACH**The development of multimedia As a team-based class, the course was

Dr. Susan Brown Zahn Department of Communication Dr. T.M. Rajkumar Department of Decision Sciences and MIS
 Dr. Christopher J. Zahn Department of Communication Miami University
 Oxford, OH 45056

guided by a collaborative learning model; our specific approach was adapt- ed from the Group Investigation model [9]. In this paradigm, the emphasis is on higher-levellearning as student groups must apply and synthesize ideas and draw inferences.

Groups, assigned a task, must decide how to approach and organize their work to accomplish their goals. Their work is then shared with the entire class. This approach also allows for the active learning that has been shown to be fostered by a collaborative learning environment [10,11]. Students representing a variety of aca- demic backgrounds were expected to bring to the class special sets of skills and areas of expertise. This background provided each student with the ability, to contribute something unique to each team project. For example, while the MIS students could oversee and explain the computer requirements of each pro- ject, the Mass Communication students could do the same for the media requirements. The Speech Communication students were expected to bring oral and written communication skills and the ability to facilitate work in and between groups. Working collaboratively, students from the three majors would identify and solve the problem represented by each project in the course.

I				

Peer teaching/learning was expected to occur with each project. "While it would be unrealistic to expect that the MIS student would complete the course with a full understanding of the intrica- cies of video production or that the Communication student would become a programmer, it was expected that the students would have a deep apprecia- tion of the skills and expertise offered by their classmates. This appreciation enables students to recognize more

than what the equipment and software requirements might be for the develop- ment of multimedia applications; it enables them to recognize the amount of planning and execution time

required to complete the various tasks which contribute to multimedia devel- opment. It also enables each student to recognize the scope of a colleague's contribution to such a project. This recognition stems from an appreciation for learner differences; the collaborative nature of the development teams fosters this type of recognition and appreciation.

During and after each project presentation, students were encouraged to ask questions, provide criticism, and make suggestions for improvement. This interaction provided students with opportunites to learn from the experiences of the other groups. This provided the main, formal opportunity for collaboration across the entire class. For example, one group worked on the Macintosh platform. This generated a great deal of discussion of the advantages and disadvantages of each platform. As noted in the collaborative learning literature, cooperative learning in and of itself motivates students [13]. The sense of ownership o~ learning in this type of course is stronger than in traditional classes where students are evaluated solely on the merits of individual performance.

COURSE DESCRIPTION This section includes a description of

the objectives, topics, methods of assess- ment and evaluation, projects, and facil- ities. A typical multimedia application might include two or more of the fol-

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lowing elements: text, audio, video, graphics, or animation. To develop a high-quality multimedia application, a complex set of skills is required. The philosophy and objectives of this course emanate from these facts.

OBJECTIVES

The basic objectives of the course were that the students would do the fol-lowing: learn how to analyze, develop, and evaluate multimedia applications for specific audiences beyond the group or class; integrate the concepts of intra- group and inter-group communication, audio and visual production, and authoring; learn how to supplement multimedia information with appropri- ate oral presentation techniques. More specifically, the various comple- mentary skills and expertise students from the differentmajors brought to the course are listed in Table 1. Table 2 pro- vides a summary of the skills andknowl- edge we expected students from each major to have when leaving the course. Every student was exposed to all of the

skills and concepts. Depending on the level of interest and motivation, howev- er, individual students varied in the degree to which they pursued and acquired specific skills.

TOPICS

The topics covered in such an inter- disciplinary course are many and varied The requisite technological topics were covered, as were the companion topics in human communication. Societal implications, such as the effects of com- munication technology in the work- place, were the central focus of many discussions.

The first two topics of the course, Technological Concepts and Issues and the Multimedia Development Lifecycle, enabled students to grasp the basic con- cepts of multimedia. These topics stemmed from the first objective for the course.

The lifecycle of multimedia applications [12] was described with aslant toward the audio/video production process in an attempt to provide com-

TABLE 1 Entering Skills and Knowledge

Skills and Concepts MIS majors

Mass Communication majors

Speech Communication majors

Presentation Software

Yes

Introd	luctory	None	None	
Audio				
Video				
Graphics Design				
Conceptual Design				
Management				
Presentation				
Work with existing digital clips				
None				
Minimal				
Computer software design				
Knowledge of cel- based animation	on concepts			
Analog production and editing				
Analog production and editing				
Minimal				
Storyboarding				
Project management Copyright m	anagement			
Limited computer- based present	ations			
Oral with traditional media				
None				
None				
None				
Visual aids				
None				
Group management				
Extensive oral with traditional media	a			

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munication students, with limited com- puting background, an entree to the course. This also served to familiarize MIS students with the system development life cycle as it applies to multime- dia applications.

The next three topics of the course, Audio and Video Production, Digital Audio and Video Editing, and Group Communication, addressed our second course objective. The last topic, Presentational Communication, covered the ground identified in our third objective. Legal and ethical concerns were addressed throughout the course. Specifically, formal discussions were conducted on copyright of creative work or intellectual property as it applies to audio clips, video clips, men- uing systems, and graphics.

ASSESSMENT

Just as all students or majors clearly do not enter the course with the same skills and knowledge, all students do not exit the course with the same level

of skills or knowledge (see Tables I and 2). With this in niind, course assess- ments were used to monitor student progress.

The first day of class, students answered a series of open-ended questions in order to provide a description

of individual expectations and the experience they brought to the course.

These descriptions provided the instructors with a means of assessing whether or not their expectations, as presented in Table 1, were accurate. A midterm and final assessment were employed to track student development of the expected exit skills and knowledge. The assessments provided both the student and the instructors with opportunities to reflect on and to articulate expectations associated with the course and understandings of the course material at each point of assessment.

EVALUATION

The course was developed around three group projects. Each was evaluat- ed in terms of how well each group met the objectives of the assignment. The quality of the technical aspects of the

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multimedia elements included in the application was also evaluated. Projects were evaluated on the following criteria: planning/purpose, message, content, navigability of interface, consistency in interface, overall organization, continu- ity, transitions, media use and quality, identifying credits, and interactivity. Individual student learning was evalu- ated through essay examinations and student portfolios.

One section of the essay exam was designed to test student mastery of the common core of concepts, while the second section tapped expansion of more discipline-specific knowledge.

The student portfolio included the essay examinations, peer evaluations from each of the group projects, three

course assessments, and all docu- mentable project work completed by

the student. The peer evaluations were ratings of the quality and quantity of contributions made by each group member.

PROJECTS

The projects were designed to embody the course objectives in an increasingly more sophisticated fashion. The broadened scope of each successive project required students to build on the knowledge and skills previously acquired; the project goals reflect this hierarchical Each project provided students with an experiential vehicle through which they, as a group, enacted the roles of

TABLE 2 Entering Skills and Knowledge Skills and Concepts MIS majors

Mass Communication majors

Speech Communication majors

Multimedia Presentation Software	Yes	Yes	Yes
A uth oring	Yes	Introductory	Introductory
Animation Animation	Simple		
Audio			

Video

Digital waveform production

Introductory digital editing

Digital editing

Digital capturing

Graphics Design Minimal Minimal Visual aids

Presentation

Multimedia Distribution

Evaluation

multiplatform design Lifecycle knowledge Lifecycle knowledge

Client and project management

Client and project management

Client and project management

Extended to computed-based media

Extended to computed-based media

Knowledge of CD- ROM mastering and packaging for distribution

Limited knowledge of CD-ROM mastering and packaging for distribution

Limited knowledge of CD-ROM mastering and packaging for distribution

Critical viewing skills

Critical viewing skills extended to multimedia

Critical viewing skills

and engaged in the multimedia lifecycle development process. The initial pro- ject, designing and developing an infor- mation kiosk, introduced students to digital video and audio editing and allowed them to compare analog and digital editing techniques.

Students incorporated digitized mate- rial into a simple presentation using an authoring package such as Compel or Multimedia Toolbook. Each group had to identify the intended audience for the kiosk application and the major points of their intended message(s). It was expected that the mass communica- tion students would provide group lead- ership during this project due to the heavy emphasis on audio and video.

The second project was an applica- tion development project. Students applied stages of the multimedia lifecy- cle (through the testing stage) to the development and execution of a multi- media application for a specific audi- ence. Teams generated concepts and planned, designed and prototyped an application for a specified purpose or use. While students were expected to

use text more than any other element in these applications, audio, graphics, video, and simple animation were required. The applications ranged from information kiosks to interactive story- books to a foreign-language tutorial. Each team determined which platform and which authoring software would be most appropriate for the development of their application. The MIS majors were expected to provide group leader- ship during this project because of their knowledge of and experience with authoring software.

The final project involved working

with an external client who was a multi- media developer in a large Midwestern city. The client wanted an interface for a tutorial for an authoring program. This project represented a complex, open-ended problem for the students to solve. It was similar to the types of prol>- lems discussed by Vanderbilt

University's Cognition and Technology Group; the project would require total immersion in multimedia development [4]. Further, this project required the

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students to use their repertoire of group communication skills along with their computing skills. The students operated under an inquiry-based model of learning. They had to interview the client, then decide on the specifics of the project. This helped them to determine their information needs for planning and execution [9].

FACILITIES AND EQUIPMENT

The primary lab was equipped with two IBM/ compatible multimedia PCs with video capture capability. Students also had access to high-end multimedia equipment in other campus labs. They used multimedia presentation and authoring software. The use of the digi- tal editing software required a control- lable S-VHS deck and large SCSI hard

drives. Optical drives were used to cap- ture and edit video files. Additional equipment used by the students includ- ed microphones, a light kit, a S-VHS camcorder and a tripod.

DISCUSSION

We presented the students with aver) ambitious syllabus for this course. Many of the topics were introduced in the early part of the semester in hopes that

TABLE 3 Multimedia Lifecycle Development Process

Concept and planning
Design and prototype
Production
Testing
Mastering, duplication and distribution
Follow-up

Projection and Skills Practiced

Goals

1 *Initial*Analyzing audience Writing Editing
Digitizing
Oral presentation

2 Application Development Analyzing audience Writing Audio & Video Acquisition Editing Animation Authoring Oral presentation

Comparison of Analog and Digital editing through the selection and editing of prerecorded analog video interviews; Creation of appropriate text for stated audience; Integration of text and digital video into Presentation Software; Creation of Information Kiosk for MIS major; Presentation of kiosk to class

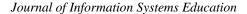
Specify audience and content; Creation and Manipulation of loriginal audio and video elements; Opening animation to stimulate audience interest; Integration of multimedia elements

lin 'an easily navigable hypermedia environment; Presentation of application to class

I 3 Client
Interaction Interviewing Negotiation Analyzing audience Writing Interface design Editing
Animation Authoring
Oral presentation

Emphasize market research; Needs analysis; Project and client management skills; Graphic design and authoring skills; (User analysis dictated no audio or video elements); Presentation of application to class and client

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these concepts would be revisited and more deeply understood as the projects became more complex. Because of the ever-changing nature of computer tech-nology, we attempted to stress the devel-opment process more than the actual hardware and software used in the course.

The students enrolled in this course were exposed to a variety of authoring environments and platforms. Students used Compel, Multimedia Toolbook, and Authorware on the Windows plat- form, and Director and Authorware on the Macintosh platform. Students were also exposed to different software and editing equipment, including

Photoshop, Premiere and Avid systems. They came to recognize the current lim- itations of digital audio and video and the difficulties associated with multiplat- form development. For example, stu- dents were able to understand the need to develop device/ drive-independent media clips in their authoring environ- ment.

In the future we plan to address a number of areas requiring improve- ment. This is a labor-intensive type of course and students need to realize the type of commitment required. The suc- cess of the collaborative learning model hinges upon student involvement and a recognition, on the part of students, of their responsibility in the course.

We also intend to improve the presentational skills needed to complement multimedia applications. Applications typically must be presented to clients or potential investors. If poorly presented, even the most well-designed and execut- ed multimedia application can fail to achieve its intended purpose. Additional student skills we -would like to focus on in the future include animation and three-dimensional graphics design. Students could design opening screen animations, but did not seem to be able to integrate animation into the body of the presentation itself. We want to impress upon students that given the current limitations of digital video, animation is an attractive alterna- tive. A greater familiarity with three- dimensional design will allow communi-

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cation students apply to their knowl- edge of production values (lighting, shading, and screen direction) to graphic design.

Students should be required to sys- tematically use scripting and storyboard- ing in presentations before beginning application development. We found that students would plunge into a pro- ject without really thinking things through. Requiring this type of docu- mentation should enable students to better manage their time and improve the managed use of resources and facilities.

Finally, the client project highlighted the need for project management and resource coordination skills. When the student teams divided their labor, they failed to coordinate their efforts. For example, the authoring team waswait- ing on the project design team who in turn was waiting on the research team. Groups were always waiting on other groups and so little progress was made. Project management is a formal, neces- sary skill that students need ample opportunity to practice. Resource coor- dination presented similar problems. The graphics team would want to ren- der a three-dimensional graphic on the PC with the video capture capability while the video production team wanted to digitize at the same time. Better use of project management techniques would have alleviated this kind of problem.

CONCLUSION

This course represents the culmina- tion of the combined efforts of three faculty members. It was an ambitious undertaking to design an interdiscipli- nary course and to apply for funding of the required technology. The feedback students provided through the course assessments, student portfolios, and standard course evaluations made it

clear that the students recognized the value of working together to develop high-quality multimedia applications. They felt that there was no way their own, singular efforts could have created the multimedia applications they devel- oped and they were very pleased with the results of their collaborative efforts.

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AUTHORS' BIOGRAPHIES

Susan Brown Zahn is an Assistant Professor of Communication at Miami University. Her teaching and research interests center on new communication technologies, their place in theuniversity curriculum, and assessment of stu- dent learning.

T.M. Rajkumar is an Associate Professor of Management and Information Systems at MiamiUniversity. His teaching and research interests include multimedia and database systems.

Christopher J. Zahn is an Assistant Professor of Communication at Miami University. Histeaching and research interests are focussed on the uses of information technology in the Communication curriculum, the role of language in communication, and research methodology.

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